

School: Heritage Middle School
Strategic Plan 2022-2027
Balanced Scorecard

Maximize academic achievement so every student graduates prepared for college or a career

Indicator	Baseline	2022		2023		2024		2025		2026		Indicator Source
		Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
% Proficient in Literacy	67.34%	69.36%		71.44%		73.58%		75.79%		78.06%		CCRPI: School Readiness Literacy
% Scoring at Proficient or Distinguished Level in ELA	52.01%	53.57%		55.18%		56.84%		58.55%		60.31%		CCRPI: School Content Mastery
% Scoring at Proficient or Distinguished Level in Math	44.43%	45.76%		47.13%		48.54%		50.00%		51.50%		CCRPI: School Content Mastery
% Scoring at Beginning Learning Level in ELA	16.63%	16.13%		15.65		15.18%		14.72%		14.28%		CCRPI: School Content Mastery
% Scoring at Beginning Learning Level in Math	16.52%	16.02%		15.54%		15.07%		14.62%		14.18%		CCRPI: School Content Mastery
% Scoring at Distinguished Learning Level in ELA	10.13%	10.43%		10.74%		11.06%		11.39%		11.73%		CCRPI: School Content Mastery
% Scoring at Distinguished Learning Level in Math	10.14%	10.44%		10.75%		11.07%		11.40%		11.74%		CCRPI: School Content Mastery
Comparison of School to State CCRPI Score	School: N/A State: N/A	School: N/A State: N/A	School: State:	School: State:	School: State:	School: State:	School: State:	School: State:	School: State:	School: State:	School: State:	CCRPI Score (Compare to Grade Level Score)